



October 29, 2007

Thad Rutherford

Ms. Sandra Walters  
SWC  
6410 Fifth Street, Suite 3  
Key West, FL 33040

Subject: Work performed for Marlin Bay Yacht Club in Marathon

Dear Ms. Walters:

I am writing this letter to thank you for the outstanding work your firm has done for our property over the last several years. You and your staff have been repeatedly available when we needed you and have produced top-quality deliverables in a timely and cost-effective fashion.

Particularly notable is your work in producing and processing our 99-slip marina environmental resource permit application with the South Florida Water Management District, U.S. Army Corps of Engineers, and Florida Department of Environmental Protection. You coordinated all the team members—including our stormwater and marina design engineers—admirably to prepare a thorough application, filing within just a few months of our requesting that you assume this task. Issuance of all permits and acquisition of the submerged land lease occurred in record time.

Your contacts with the various agencies we worked with were exceptional. Every meeting you organized, whether in West Palm Beach or Tallahassee, was with the right decision-makers and accomplished what we needed. The briefings with the Cabinet Aides went remarkably smoothly, with comments like, "You made it easy for us by preparing such a thorough package." It certainly looked good having DEP and District staff there with us, fully supporting our application. Adoption at the formal Cabinet Aides meeting and Governor and Cabinet hearing was almost a foregone conclusion, following the excellent groundwork that had been prepared..

Sandra, I would whole-heartedly recommend your firm to any client who wants a professional job done in the fields of environmental and planning consulting services. We look forward to continuing this fruitful relationship with future work on Marlin Bay and other projects.

Sincerely,  
SOUTHSTAR DEVELOPMENT PARTNERS, LLC

A handwritten signature in black ink, appearing to read "Thad Rutherford", is written over the typed name.

Thad Rutherford